



SUMMARISED  
PRELIMINARY  
CONSOLIDATED  
FINANCIAL  
RESULTS

**2019**





## Financial Year 2019 Results Presentation

NOTES

## Long Runway for Growth

A proven distribution model

- Global market remains materially underpenetrated
- Highest organic net adds in the world
- Totally vertically integrated and customer-centric culture
- Proven track record of customer acquisition and retention
- Highest audited recovery rate, a barrier to entry in high crime regions
- Long-standing relationships with large and medium-sized enterprise fleets

**NOTES**



# Leading Financial Model

Fit for future sustainable growth

- Low cost per acquisition relative to our peers
- Average Revenue per Unit (ARPU) is geared to cannibalise competitors when market matures
- Industry leading margins despite lower ARPU's
- Prudent cash allocation with proven distribution model
- Industry-leading cash generation

**NOTES**

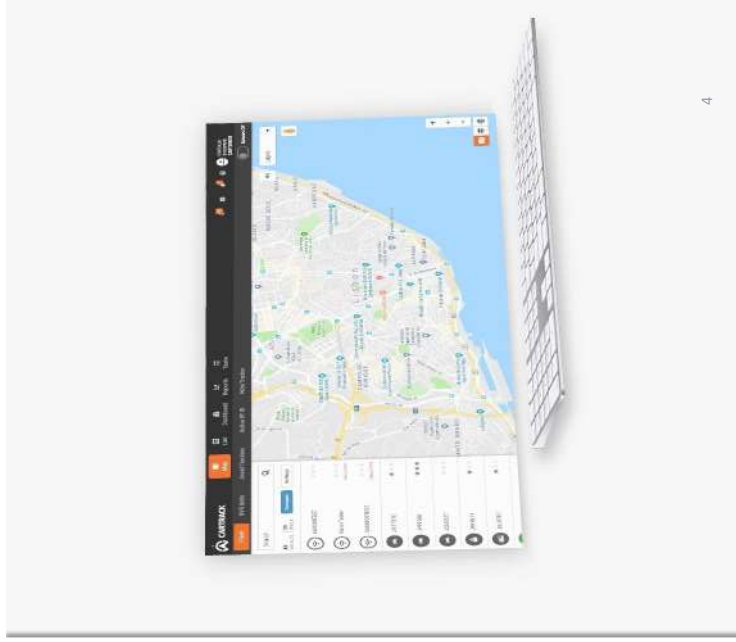


# Next Generation IoT Saas Platform

Coming in FY20

- OEM Integrator
- Customer Relationship Management (CRM)
- Communicator and Routing
- Insurance Aggregator
- Vehicle Trader
- SOS
- Mi Fleet – Advanced Fleet Administration
- Real Time AI enabled Video Streaming

**NOTES**



## Proven Business Model with a Track Record of Growth

### The Cartrack Advantage

- Founder-led business with a growth and entrepreneurial mindset
- High performance track record
- Innovation and execution happens fast
- Strong ability to adapt to changing industry trends
- Highly scalable business and technology platform

Total subscribers  
**960,798**

Net additional subscribers  
**209,418**

Annuity revenue growth of  
**30% pa**

Annuity revenue  
**90%**  
of total revenue

Industry leading EBITDA margin  
**45% pa**

Operating profit margin  
**30% pa**

Earnings per Share  
**116c**

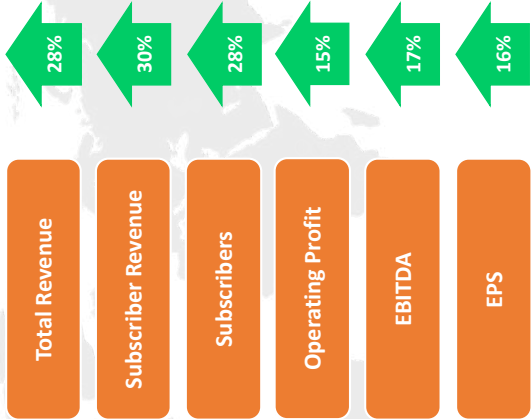
Strong customer retention with a life cycle of more than  
**60** months

Audited recovery rate  
**92%**

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NOTES

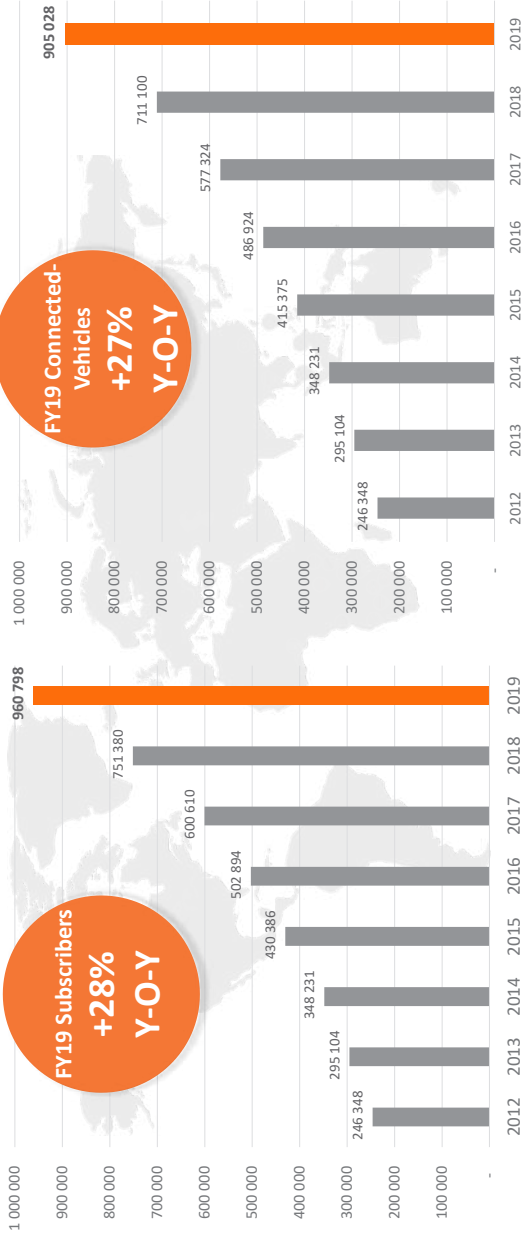
# Financial Results and Highlights



NOTES



# Robust Subscriber and Connected Vehicle Growth



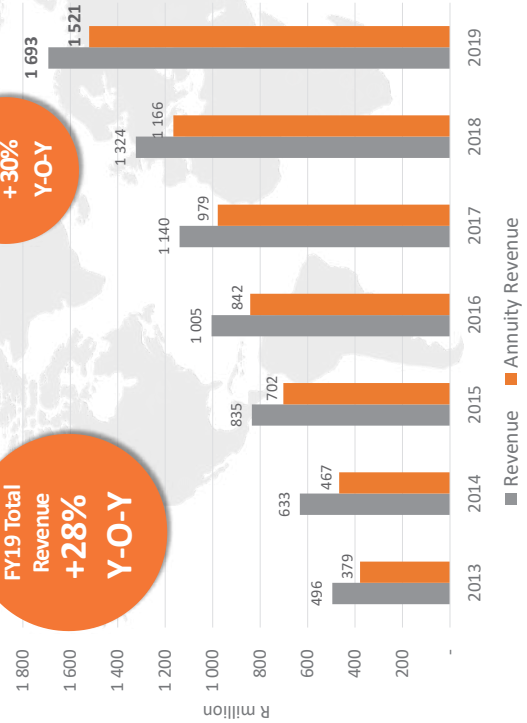
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## NOTES

# Strong Revenue Growth

**FY19 Total Revenue +28% Y-O-Y**

**FY19 Annuity Revenue +30% Y-O-Y**



## Revenue Highlights:

- Record subscription revenue growth of 30%
- Subscription revenue as a percentage of total revenue reached a peak of 90%

## Revenue Growth Drivers:

- Strong subscriber growth
- Realisation of previous investment in distribution
- Investment in client acquisition

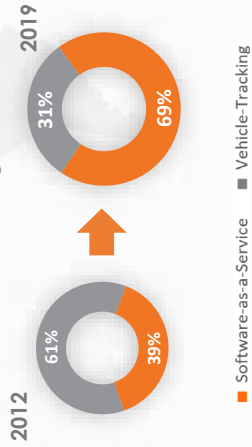
## NOTES

# Customer Landscape

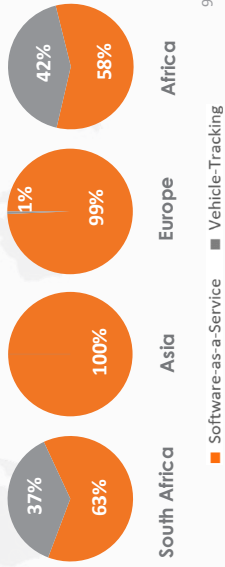
## Customer Fleet Sizes by Region

Customer Fleet Size	≤5	6-24	25-99	100-499	500-1499	≥1500	Total
<b>South Africa</b>	451,464	4,623	705	128	16	8	456,944
<b>Asia</b>	3,582	1,312	311	55	6	2	5,268
<b>Europe</b>	5,188	2,390	439	69	8	3	8,097
<b>Africa</b>	15,733	951	245	45	1	0	16,975
<b>Total</b>	<b>475,967</b>	<b>9,276</b>	<b>1,700</b>	<b>297</b>	<b>31</b>	<b>13</b>	<b>487,284</b>

## SaaS Increasing vs Vehicle-Tracking

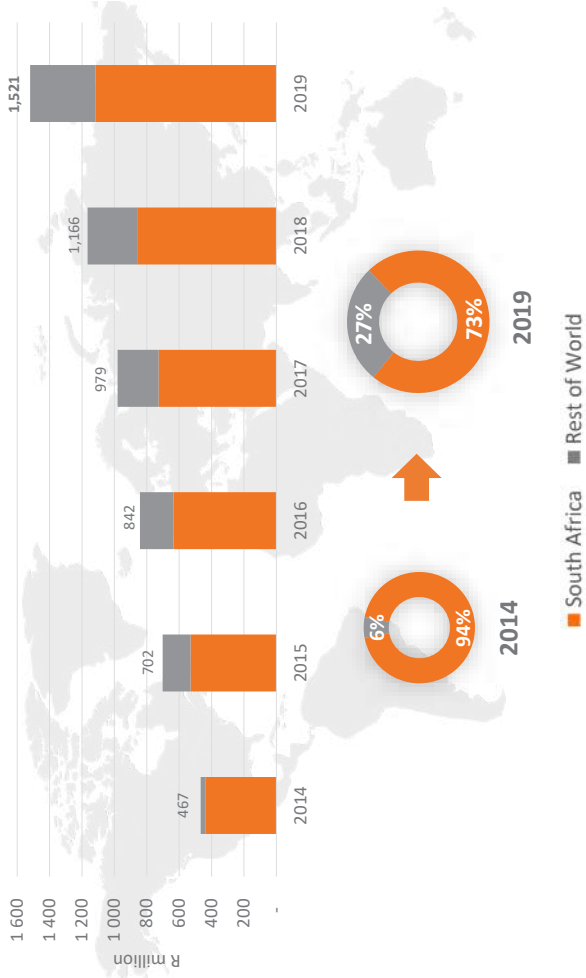


## SaaS vs Vehicle-Tracking 2019



## NOTES

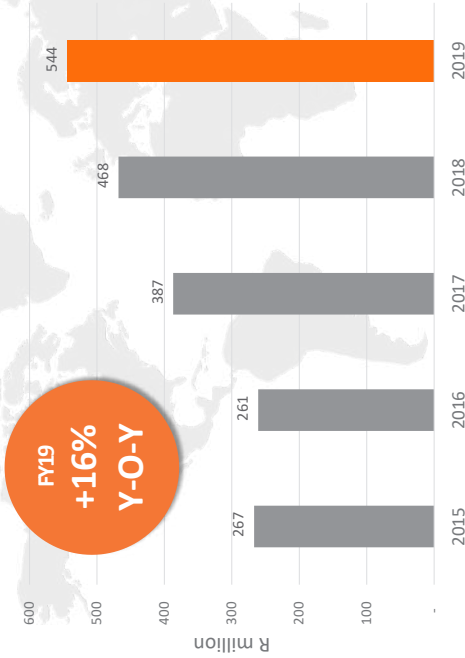
# Annuity Revenue Growth Growing Globally



## NOTES

# Robust Cash Generation

Cash Generated from Operating Activities



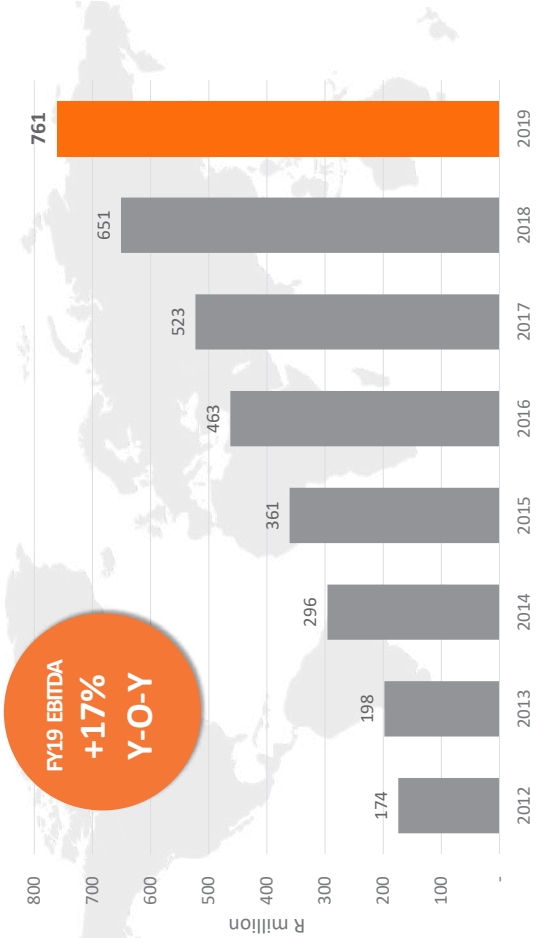
Return on Equity  
**50%**  
(FY18: 58%)

Return on Assets  
**28%**  
(FY18: 33%)

Current Ratio  
**1.3**  
(FY18: 0.9)

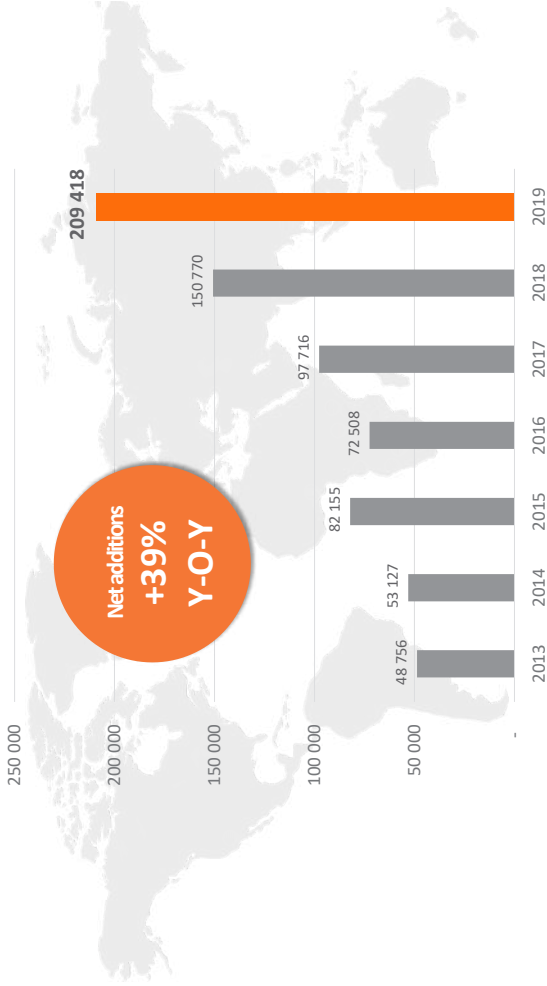
Quick Ratio  
**0.7**  
(FY18: 0.5)

# Robust EBITDA Growth

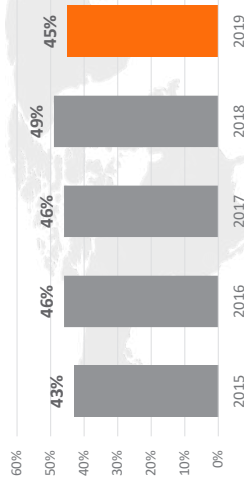


## NOTES

# Net Subscriber Additions



# Industry Leading EBITDA Margins



## EBITDA Margin Analysis

- 1. Pre-fitted vehicle contractual wording implication**
  - Cartrack pre-fits devices in new vehicles prior to the customer taking ownership of the vehicle and subscribing to the Cartrack services. These pre-fit in-vehicle devices were expensed.
  - We have subsequently amended the terms of our agreements with the motor dealers to ensure there is better matching of the revenues and costs with regard to pre-fit in-vehicle inventory.
- 2. Focused growth investment for subscriber acquisition**
  - Increased marketing expenditure
  - Increased sales staff headcount
- 3. An increase in the provisions for bad debts** owing to the adoption IFRS 9 and the headwinds in the South African economy. Without factoring the positive upside to the election results in South Africa, we have budgeted for similar headwinds in FY20.

Analysis impact	FY18	FY19
<b>Operating Expenses</b>	<b>541,947</b>	<b>714,368</b>
1. Admin & Other	418,590	491,846
2. Sales & Marketing	99,023	177,351
3. Bad Debts	24,334	45,171

## NOTES



## Change in Accounting Policy and Estimates

<b>Revenue and Acquisition Costs (1)</b>	Annuity revenue is now aligned to the costs of delivering the service. This is after a detailed actuarial assessment.  <i>(earnings are no longer negatively impacted)</i>
<b>Capitalisation of costs to acquire a customer (2)</b>	Previously all directly attributable costs to acquire a customer were capitalised. The new accounting standard does not allow the productive portion of sales staff salary to be capitalised.  <i>(this has a negative impact on the FY19 earnings)</i>
<b>Adoption of new accounting standards (3)</b>	The Group adopted IFRS 9 - Financial instruments, IFRS 15 - Revenue from contracts with customers and IFRS 16 - Leases in the current year.  <i>(this has a negative impact on the FY19 earnings)</i>
<b>Reclassification of costs</b>	Certain costs related to customer acquisition were reclassified from operating expenses to cost of sales.  <i>(this has no impact on earnings)</i>

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## NOTES

## Adjusted FY18 EPS for Comparison Purposes with FY19 EPS

Assuming accounting standards and estimates were implemented from FY18

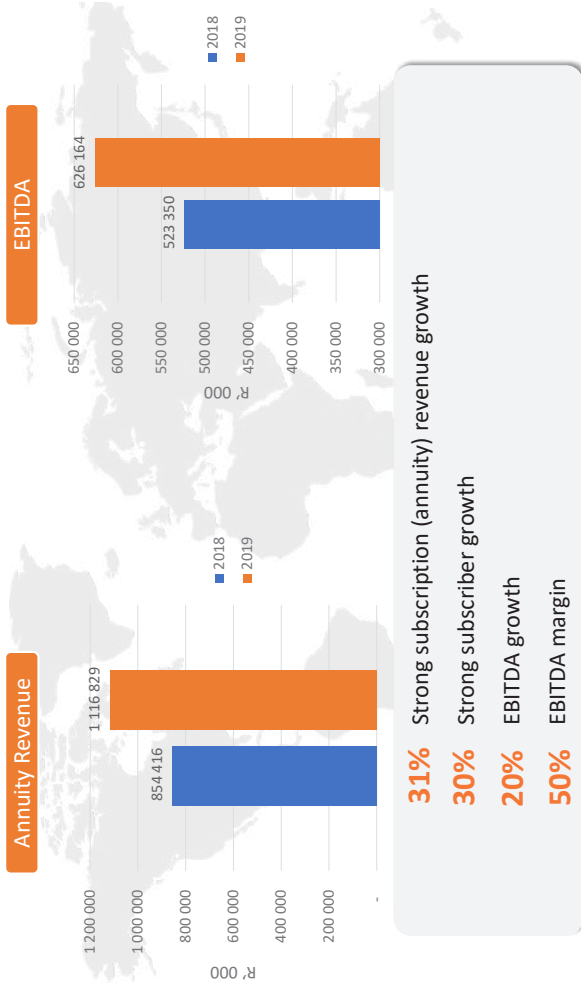
EPS	FY18	FY19
	<b>100.5</b>	
Decrease in depreciation <sup>(1)</sup>	+13.0	
Increase in expenses <sup>(2)</sup>	-7.3	
Adoption of new IFRS standards <sup>(3)</sup>	-1.1	
<b>Adjusted FY18 EPS vs FY19 EPS</b>	<b>105.1</b>	<b>116.4</b>

Adjusted FY18 EPS  
to FY19 EPS  
**+11%**  
**Y-O-Y**

1. Please refer to slide 15 (1)
  2. Please refer to slide 15 (2)
  3. Please refer to slide 15 (3)
- Any pro-forma information included in this section has not been reviewed and reported on by Cartrack's auditor in accordance with 8.40(a) of the JSE Listing Requirements. The directors take sole responsibility for these statements and calculations.*

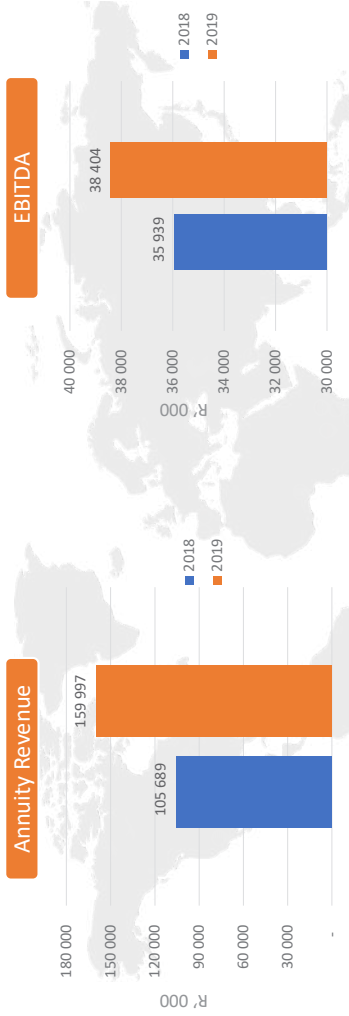
## NOTES

# FY 2019 Segment Performance: South Africa



## NOTES

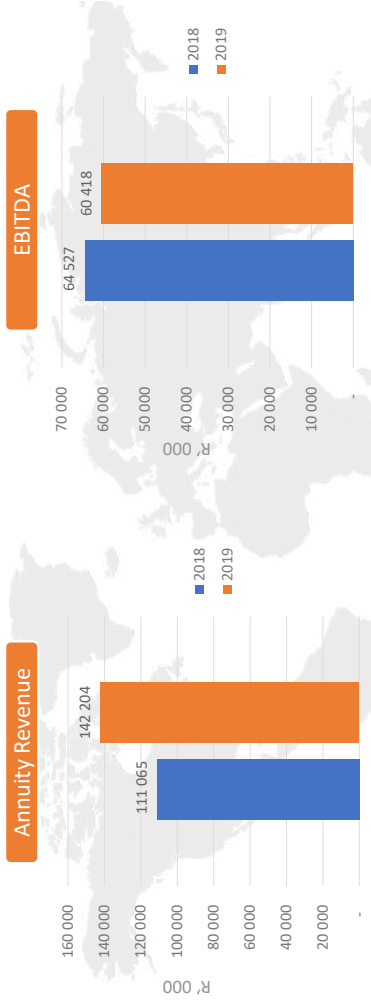
## FY 2019 Segment Performance: Asia Pacific



- 51%** Subscription (annuity) revenue growth
- 53%** Strong subscriber growth
- 7%** EBITDA increased after substantial investment in distribution for future growth
- 21%** EBITDA margin

## NOTES

## FY 2019 Segment Performance: Europe



**28%** Strong subscription (annuity) revenue growth

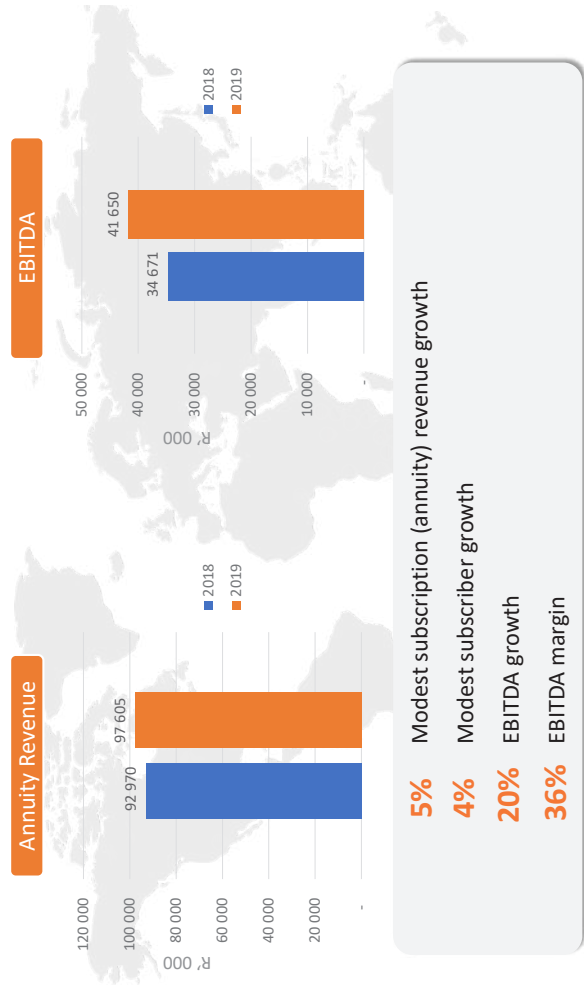
**15%** Strong subscriber growth

**(6%)** EBITDA declined owing to substantial investment in distribution for future growth

**41%** EBITDA margin

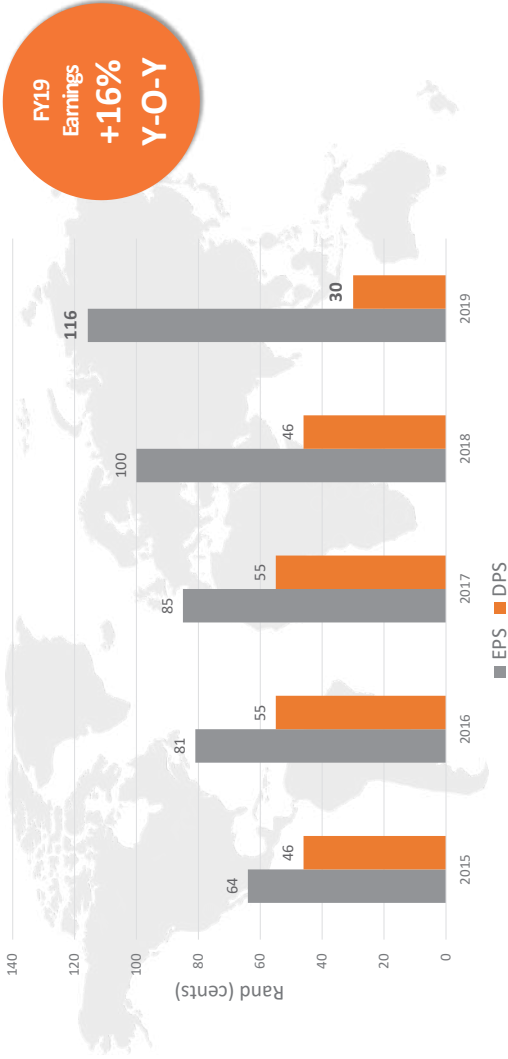
## NOTES

# FY 2019 Segment Performance: Africa (excluding South Africa)



## NOTES

# Earnings and Dividends



## Strong Balance Sheet and Capital Structure

### Uncomplicated, clean balance sheet funds strategic objectives

- High-growth phase with accelerated investment in customer acquisition
- Capex directly linked with revenue
- Strong cash flow forecast for the foreseeable future
- Debtors days - key metric indicating the:
  - quality of sales;
  - operational effectiveness;
  - a strong focus on credit management;
  - improved collections processes, and
  - prudent provisioning practices that will be maintained



(1) FCF conversion rate defined as EBITDA – Capex/ EBITDA

## NOTES



# Outlook



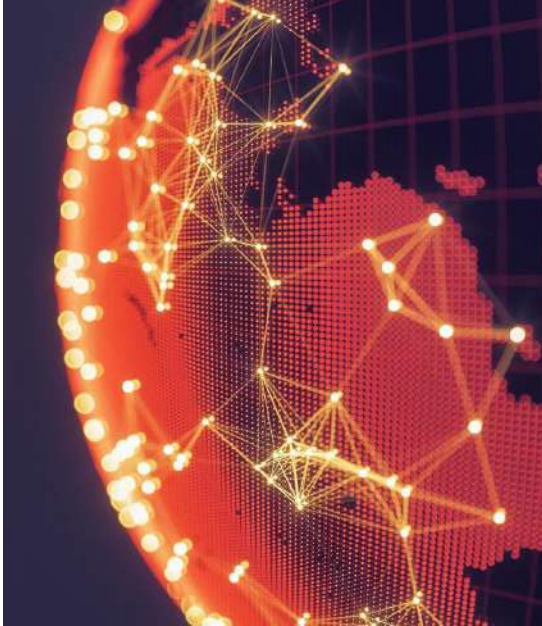
1. Double-digit subscription revenue growth
2. Earnings and EBITDA margin expansion
3. New generation hardware and software platform

**Double-digit annuity revenue and subscriber growth expected for the foreseeable future**

*Any forecast information included in this section has not been reviewed and reported on by Cartrack's auditor in accordance with 8.40(a) of the JSE Listing Requirements. The directors take sole responsibility for the statements.*

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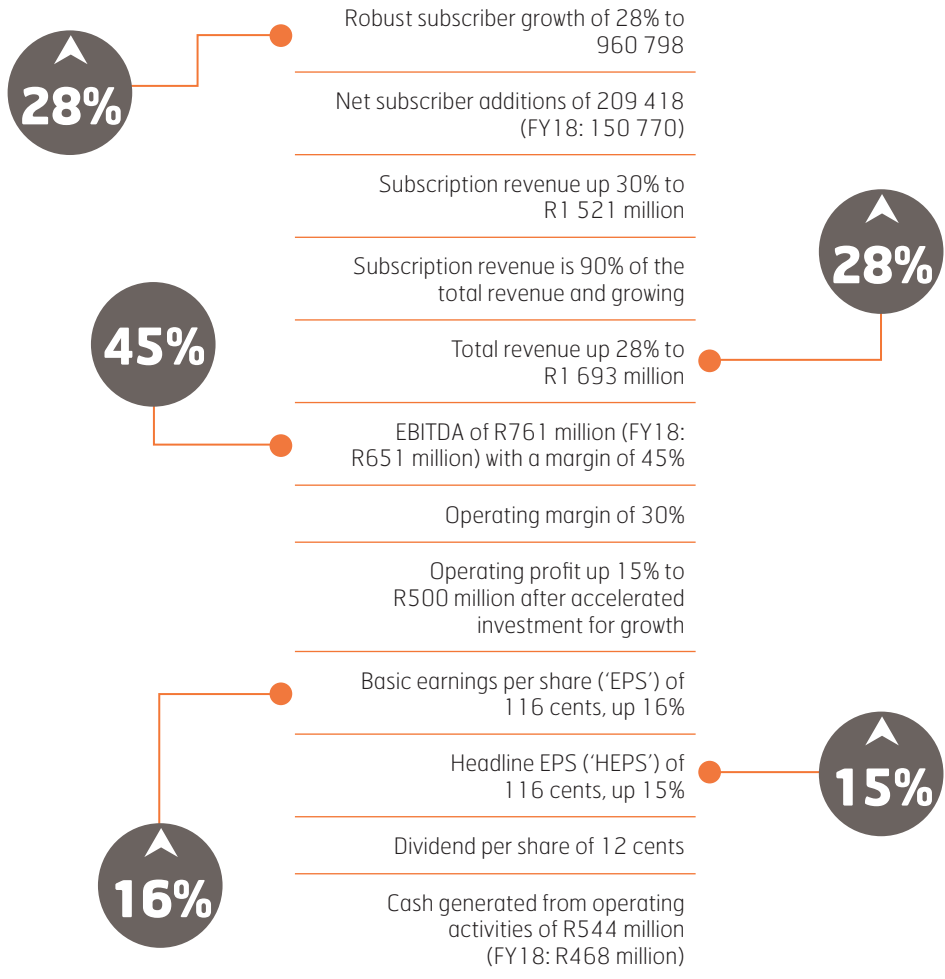
## NOTES



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## FINANCIAL HIGHLIGHTS



## COMMENTARY

Isaias Jose Calisto (Zak), founder and Global Chief Executive Officer, commented, “We are pleased with our year end results driven by continued strength in our top line and margins. This year marks the sixth year of consecutive double-digit total company revenue and subscription revenue growth. Added to that, subscription revenue as a percentage of total revenue reached peak levels of 90% this year. We are equally excited about the continued growth and adoption of our advanced fleet management platform by a number of large corporate fleets in both Asia Pacific and mainland Europe. In South Africa, our industry-leading audited recovery rate of 92% underpins the superior specialised quality of the security technology required for the recovery of stolen vehicles.

Our vision remains to achieve global leadership in the telematics industry as we strive to be the technology leader, providing transformational solutions to manage fleets, workforces, and other non-powered assets, and help clients move their business operations into the digital age. As we focus on a highly underpenetrated market, Cartrack’s goal is to provide our customers and partners with real-time, actionable business intelligence, based on advanced technology and reliable data.”

### Operational highlights

- » Significant upgrade to proprietary customer centric platform that will allow improved operational efficiencies to deal with accelerated growth
- » Significant distribution footprint to lay a strong foundation through further exponential growth in the years to come
- » Significant investment into back-office business systems with the aim of improving the operational and financial control environment. This will drive efficiency as well as allowing the business to scale further
- » Global management capacity has been increased with the appointment of a CIO, Jesse Young, an industry professional with 15 years of experience, who will be based at the R&D centre in Singapore. In conjunction with this role, the global COO role at Cartrack has been strategically split into separate operational and product innovation functions
- » Harry Louw and Brendan Horan have joined Cartrack with a combined 35 years of solid telematics experience in Africa and abroad. Harry has joined as CEO of the South Africa region and Brendan takes on the role of Chief Strategy Officer and Investor Relations
- » Cartrack is gathering significant momentum in its efforts to capitalise on the increase in global trends of artificial intelligence and data analytics and tangible results are already becoming evident from these efforts
- » Cartrack’s industry-leading recovery rate of 92% underpins the quality of our security technology

## COMMENTARY (continued)

### Accounting and financial presentation changes

The Group adopted IFRS 9 – Financial instruments, IFRS 15 – Revenue from contracts with customers and IFRS 16 – Leases in the current year. The financial impacts of the adoption of these new accounting standards is disclosed in the consolidated financial statements.

As a result of the ongoing customer growth experienced by Cartrack, detailed consideration continues to be given to the average life of customer contracts to ensure that annuity revenue streams are aligned with the cost of delivering the service. The growth in the customer base over the past few years has provided a more comprehensive database of information and increased confidence regarding customer retention to support the current year's assessment of the average life of a contract. On the basis of an actuarial assessment undertaken by the Group in the current year, the Group now depreciates capitalised contract costs over a 60 month period. Contracts which terminate prior to the 60 months result in accelerated depreciation being recognised immediately in profit or loss.

Accelerated subscriber growth in the future should no longer have a negative impact on operating profits or margins due to this change in accounting estimate.

Certain costs related to customer acquisition were also reclassified from operating expenses to cost of sales in the current year.

The consequence of these changes is that the prior and current year financial results are not directly comparable. However, our results are now considered to be more comparable to the earnings of our peers both globally and in South Africa.

### Financial performance

#### *Group performance*

Cartrack delivered a strong performance across its key-growth-metrics, with total revenue growing by 28%, from R1,324 million to R1,693 million, and subscription revenue growing by 30% year-on-year, from R1,166 million to R1,521 million. Subscription revenue now represents 90% (FY18: 88%) of total revenue and we expect this to increase further with scale. The number of total subscribers increased by 28%, from 751,380 to 960,798 and the Group continues to maintain a strong pipeline and order book while focusing on fully utilising the distribution footprint it has expanded in the current financial year. The net new subscriber addition of 209,418 is a significant increase from the prior year net additions of 150,770, an achievement worth noting.

The decision for ongoing investment in pursuit of sensible growth coupled with the realisation of economies of scale across the businesses and segments will continue to generate robust results in the future and we foresee margin expansion in the short-term. We maintain a focus on ensuring a meaningful return on capital invested for our shareholders.

While the Group is gearing for continued sustainable growth, it continues to have an industry-leading EBITDA margin of 45% and an operating profit margin of 30%.

On the back of these metrics, management is satisfied with the business performance and delivery of basic EPS of 116 cents compared to 100 cents in the prior year.

The high return on equity of 50% and the return on assets of 28% indicate that capital was efficiently applied across the Group and that Cartrack's business model delivers very attractive returns on capital employed for shareholders.

It is anticipated that demand for telematics data will continue to increase and lucrative growth opportunities across all distribution channels will increase in all of Cartrack's operating regions.

## Segment overview

### South Africa

The South African segment delivered particularly strong subscription revenue growth of 31% from R854 million to R1,117 million, while subscribers grew by 30%. The sales mix in FY19 continued to include significantly more bundled sales resulting in a decrease in hardware and installation revenue. The combination of these two delivered strong revenue growth of 27% from R984 million to R1,246 million in a tough trading environment.

The increase in distribution expenses is largely a result of focused growth in subscriber acquisition driven through increased marketing expenses and expanded headcount. Investment in sales and marketing has had an immediate positive impact on subscriber growth and we plan to leverage these learnings across our 23 countries globally.

This expense line will right size as subscriber growth translates into revenue growth.

Similarly, the increase in non-distribution expenses is largely a result of the costs associated with collections. Cartrack has made a substantial investment in its back office to manage the credit risk associated with an economy under pressure. Cartrack will continue to exploit the growth opportunities in South Africa to the extent that operating profit margins can be maintained at target levels.

South Africa's operating profit of R422 million, up from R376 million in the prior year, represents a 34% margin. We anticipate margin expansion and continued subscriber growth in FY20.<sup>1</sup>

Cartrack will continue to invest in data analytics and behavioural science to ensure insurance partners get relevant and accurate data to manage their own risk and enhance the customer's experience.

As the subscriber base and vehicle community continues to grow, Cartrack will continue to identify and exploit opportunities to realise investment return from the economies of scale that this platform brings to its business. This, in turn, gives Cartrack further opportunity to drive operational efficiency and overall profitable performance.

<sup>1</sup> Any forecast information included in this section has not been reviewed and reported on by Cartrack's auditor in accordance with 8.40(a) of the JSE listing requirements. The directors take sole responsibility for the statements.

## COMMENTARY (continued)

### ***Asia Pacific***

Asia Pacific is the second largest revenue contributor and the fastest growing segment in the Group, with total revenue up by 52% from R1 18 million to R1 80 million and subscription revenue up by 51% from R1 06 million to R1 60 million. These results are due to an increase of 53% in subscribers.

Given the heavy investment in distribution capabilities, the operating profit increased to R16 million up from R15 million in the prior year, representing a 9% margin. Management remains mindful that this segment has the largest potential in the long term and, as such, is devoted to acquiring and coaching the necessary talent to ensure successful long-term growth.

The market in this segment remains considerably underpenetrated due to fragmented market participants delivering entry-level telematics offerings, thereby enabling Cartrack to exploit its more sophisticated, reliable products and customer-centric services. Cartrack remains poised to exploit new opportunities while expanding cross-border relationships as it drives its robust and proven offerings to customers in this segment.

Cartrack has also identified the region as having significant strategic benefit to enable the efficient development of world class SaaS products. In line with this, management has taken the necessary steps to establish a R&D centre in Singapore to support the Group's long term vision.

### ***Europe***

The European segment delivered subscriber growth of 15%, total revenue growth of 27%, from R1 16 million to R1 48 million, and subscription revenue growth of 28% from R1 11 million to R1 42 million. The substantial increase in subscription revenue growth is largely attributable to subscriber sales done in the prior financial year.

Operating profit of R30 million, up from R19 million in the prior year, represents a 20% margin. The investment in distribution and operating capacity will continue as new channels to market are established. Cartrack is currently evaluating its strategy to expand into the rest of Europe.

### ***Africa (excluding South Africa)***

The African segment (excluding South Africa) delivered an improved performance despite a weak regional economic backdrop. Africa continues to play a critical role in ensuring a high level of service to customers that increasingly do cross-border travel.

The subscriber base in Africa increased by 4% and subscription revenue grew by 5% from R93 million to R98 million, while total revenue increased by 11% from R1 05 million to R1 16 million, driven by an increase of new sales in the current year.

Operating profit increased to R39 million, up from R32 million in the prior year, representing a 33% margin. Management remains conscious of the importance and potential of this segment and Africa continues to generate positive cash flows.



## USA

Cartrack's investment in the US has yielded many key insights that have positively contributed to the Group and this continues to be strategic in nature.

### Managing our balance sheet

Capital allocation and cash management are particularly important in a high-growth phase with accelerated investment in customer acquisition. Prudent management in this regard remains a key focus area which is monitored and managed on an ongoing basis.

Production has been planned to meet growth targets while ensuring that sufficient buffer stock remains available to provide for adequate lead-times associated with global distribution. Inventory balances increased marginally to meet growing demand.

The higher levels of rental sales and the corresponding increase in capitalised rental assets, the planned and continued investment in distribution and operating capacity of the Group, as well as the increase in inventory levels to ensure an uninterrupted realisation of the sales pipeline, have resulted in the re-investment of cash flows generated from operating activities into these business initiatives.

The current and quick ratios of 1.3 (FY18: 0.9) and 0.7 (FY18: 0.5) respectively, reflect a restructuring of short-term overdraft facilities to a structured medium-term loan. Debtors' days (after prudent provisions for bad debt) remained within target at 33 days (FY18: 30 days). This is a key metric indicating the quality of sales, operational effectiveness and a strong focus on credit management.

Notwithstanding the significant and continuing investment in customer acquisition, Cartrack remains highly cash generative with a strong cash flow forecast for the foreseeable future.

### Outlook<sup>1</sup>

As we look toward the future, Cartrack remains focused on related telematics and Internet of Things ('IoT') expansion. We continue to drive innovation through our interaction with customers and strategic research activities. We expect double-digit annuity revenue and subscriber growth to continue for the foreseeable future. Our long term growth is driven by four key factors:

- » **Connected Vehicles:** We are enhancing our platform for connected-vehicles that is brand agnostic as we experiment in smart-mobility, partnering with two of the world's leading companies in pay-as-a-service transportation. This development affirms the strengthening of telematics companies' value proposition and the growing ecosystem of services around the motor vehicle. We capitalise on our present and future opportunities as we leverage both Original Equipment Manufacturer (OEM) and third-party telematics devices and data.

<sup>1</sup> Any forecast information included in this section has not been reviewed and reported on by Cartrack's auditor in accordance with 8.40(a) of the JSE listing requirements. The directors take sole responsibility for the statements.

## COMMENTARY (continued)

- » **Technology Investment Rises:** Favourable industry dynamics are driving our position in the marketplace as our customers are becoming reliant on the telematics market to optimise business intelligence relating to both assets and people on a global scale. As a result of the rapidly changing market, we will continue to invest in technology, information management and human resources, as well as in the distribution and operating capacity in current and new markets
- » **Increased Demand for Telematics Data:** We have seen a notable rise in demand for telematics data across the globe. Our key market, South Africa, remains underpenetrated, with many opportunities available to provide customer-centric solutions to individuals, enterprise customers and fleets alike. We believe that markets across the globe have a strong need for our products
- » **Exciting New Applications:** As part of our drive to add value to our customers, we have added additional specialist applications to our software suite. This includes our easy-to-use administrative and vehicle cost accounting software called MiFleet and a CRM extension to assist our customers in driving profitability and customer retention within their businesses. As an ongoing commitment to our customers' needs, we continue to invest significantly into the enhancement of our existing platforms.

The Africa management team, under a new management structure, with a refreshed distribution and operating capacity, is expected to positively impact the Group results on a sustained basis. The order book in Europe remains strong while new sales are being actively pursued. While subscriber growth and customer service remain the primary focus in Europe, cost rationalisation strategies will be implemented in order to increase operating profit and margin. Asia Pacific continues to gain operational mass as a region, with a strong sales pipeline and many opportunities that are being exploited. As a result of these global strategies, we are confident we will continue to drive strong top line growth and maintain healthy profitability levels.

### Group profile

Cartrack is a leading global Software-as-a-Service provider of solutions for small, medium and large fleets and an insurance telematics, security and safety service provider for both businesses and consumers. Fleet management tracking and insurance-telematics services remain Cartrack's primary offerings while growing its artificial intelligence, data analytics and enhanced value-added services capability in order to deliver additional value to its subscribers. Cartrack solutions are underpinned by real-time actionable business intelligence that drives tangible return on investment for its customers. Cartrack is also renowned for its agility and speed in developing innovative, first-to-market solutions that are aimed at further enhancing customer experience.

Cartrack's impressive organic growth since being launched in 2004 has resulted in it developing an extensive footprint in 23 countries across Africa, Europe, North America, Asia Pacific and the Middle East. With a base fast approaching 1,000,000 active subscribers, the Group ranks among the largest telematics companies globally.

Cartrack is a vertically integrated service-centric organisation owning all its unique telematics IP and business processes ranging from in-house design, hardware

and software development, mobile-technical-workshops and sales, to the vehicle tracking tactical teams in specific territories. Hence, Cartrack is in full control of delivering a superior service while also protecting its healthy margins.

### **Basis of preparation and audit opinion**

The statutory auditors, Deloitte & Touche have issued their opinion on the consolidated financial statements for the year ended 28 February, 2019 and have issued an unmodified audit opinion. The audit was conducted in accordance with the International Standards on Auditing (ISA). The summarised consolidated financial statements and consolidated financial statements were prepared by Fatima Hassim CA (SA) (Head: Consolidation and Reporting) under the supervision of Morne Grundlingh CA (SA) (Chief Financial Officer) and present a summary of the complete set of audited consolidated financial statements of Cartrack as approved on 27 May, 2019. The complete set of consolidated financial statements and the audit report is available at <https://www.cartrack.co.za/investor-relations#financial> and at Cartrack's registered office for inspection. The directors take full responsibility and confirm that this summarised report is extracted from audited information, but is not itself audited. The summarised consolidated financial statements were prepared in accordance with the requirements of the Listings Requirements of the JSE Limited for preliminary financial reports, and the requirements of the Companies Act, 71 of 2008, applicable to summary financial statements.

The Listings Requirements require preliminary financial reports to be prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards ('IFRS') and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards and at a minimum contains the information required by IAS 34. The accounting policies applied in the preparation of the consolidated financial statements from which the summarised consolidated financial statements were derived are in terms of IFRS and are consistent with those accounting policies applied in the preparation of the previous consolidated annual financial statements, with the exception of IFRS 9 – Financial Instruments, IFRS 15 – Revenue from contracts with customers and IFRS 16 – Leases.

The auditor's report does not report on all of the information contained in this announcement. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditor's engagement they should obtain a copy of the auditor's report together with the accompanying financial information from the issuer's registered office.

### **Dividend declaration**

Ordinary shareholders are advised that the board of directors has declared a final gross cash dividend of 12 cents per ordinary share (9,6 cents net of dividend withholding tax) for the year ended 28 February 2019 (the cash dividend), this is compared to a final dividend of 28 cents per ordinary share (22.4 cents net of dividend withholding tax) in the prior year. The cash dividend will be paid out of profits of the company.

## COMMENTARY (continued)

The Group will continue to invest heavily in research and development, data analysis skills and distribution channels to expand and grow the subscriber base significantly. The increased sales are expected to generate a greater number of bundled contracts which will require funding. The Group will continue to be highly cash generative going forward but will require the retention of funding necessary to enable Cartrack to invest for growth to the extent necessary to achieve and maintain a debt-free balance sheet.

Consequently, management has re-evaluated the dividend policy, presently being a targeted cover of between 2 and 4 times HEPS. The revised dividend policy provides for a cover of between 2 and 6 times HEPS, to be effective for FY20.

Share code	CTK
ISIN	ZAE000198305
Company registration number	2005/036316/06
Company tax reference number	9108121162
Dividend number	10
Gross cash dividend per share	12 cents
Issued share capital as at declaration date	300 000 000
Declaration date	Tuesday, 28 May, 2019
Last date to trade cum dividend	Tuesday, 11 June, 2019
Shares commence trading ex-dividend	Wednesday, 12 June, 2019
Record date	Friday, 14 June, 2019
Dividend payment date	Tuesday, 18 June, 2019

### **Share certificates may not be dematerialised or re-materialised between Wednesday, 12 June, 2019, and Friday, 14 June, 2019, both days inclusive.**

#### *Tax implications*

The cash dividend is likely to have tax implications for both resident and non-resident shareholders. Shareholders are therefore encouraged to consult their professional tax advisers should they be in any doubt as to the appropriate action to take.

In terms of the South African Income Tax Act, the cash dividend will, unless exempt, be subject to dividend withholding tax ('DWT'). South African resident shareholders that are liable for DWT, will be subject to DWT at a rate of 20% of the cash dividend and this amount will be withheld from the cash dividend. Non-resident shareholders may be subject to DWT at a rate of less than 20% depending on their country of residence and the applicability of any double tax treaty between South Africa and their country of residence.

On behalf of the board

#### **David Brown**

Chairman

Johannesburg

28 May, 2019

#### **Zak Calisto**

Global Chief Executive Officer

#### **Sponsor**

The Standard Bank of South Africa Limited

# SUMMARISED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 28 February 2019

Figures in Rand thousands	Notes	2019	2018
<b>Assets</b>			
<b>Non-current assets</b>			
Goodwill		122 098	107 597
Intangible assets		13 636	–
Property, plant and equipment	4	705 974	516 045
Contract asset		108 547	–
Deferred tax asset		98 055	49 488
		<b>1 048 310</b>	<b>673 130</b>
<b>Current assets</b>			
Inventories		206 026	173 680
Trade and other receivables	5	215 589	154 952
Loans to related parties		213	2 272
Current tax receivable		7 054	4 143
Cash and cash equivalents		51 906	69 573
		<b>480 788</b>	<b>404 620</b>
<b>Total assets</b>		<b>1 529 098</b>	<b>1 077 750</b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital		42 488	42 488
Treasury shares		(12 105)	(12 105)
Foreign currency translation reserve		(15 462)	(41 311)
Retained earnings		806 306	601 224
Equity attributable to equity holders of parent		821 227	590 296
Non-controlling interest		16 391	10 125
		<b>837 618</b>	<b>600 421</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Interest bearing loans		218 765	–
Lease obligations		69 256	28 635
Amounts received in advance		–	5 253
Deferred tax liabilities		33 197	2 316
		<b>321 218</b>	<b>36 204</b>
<b>Current liabilities</b>			
Interest bearing loans		20 525	–
Trade and other payables		155 530	111 722
Loans from related parties		7 716	5 486
Lease obligations		47 656	27 637
Current tax payable		42 132	55 911
Provision for warranties		2 564	6 482
Amounts received in advance		80 377	68 860
Bank overdraft		13 762	165 027
		<b>370 262</b>	<b>441 125</b>
<b>Total liabilities</b>		<b>691 480</b>	<b>477 329</b>
<b>Total equity and liabilities</b>		<b>1 529 098</b>	<b>1 077 750</b>

# SUMMARISED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the year ended 28 February 2019

Figures in Rand thousands	Notes	2019	2018 Restated*
Revenue	6	1 692 708	1 324 245
Cost of sales		(484 700)	(357 093)
<b>Gross profit</b>		<b>1 208 008</b>	967 152
Other income		6 279	9 091
Expected credit losses on financial assets		(45 171)	–
Operating expenses		(669 197)	(541 947)
<b>Operating profit</b>		<b>499 919</b>	434 296
Finance income		2 749	3 641
Finance costs		(31 438)	(15 729)
<b>Profit before taxation</b>		<b>471 230</b>	422 208
Taxation		(110 182)	(111 726)
<b>Profit for the year</b>		<b>361 048</b>	310 482
<b>Profit attributable to</b>			
Owners of the parent		347 806	300 146
Non-controlling interest		13 242	10 336
		<b>361 048</b>	310 482
<b>Earnings per share</b>			
Basic and diluted earnings per share (cents)		<b>116,4</b>	100,5

*Note*

\* Refer to note 2.1B for additional information regarding the restated figures.

# SUMMARISED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 28 February 2019

Figures in Rand thousands	2019	2018
<b>Profit for the year</b>	<b>361 048</b>	310 482
<b>Other comprehensive income/(loss)</b>		
<b>Items that may be reclassified to profit or loss in future periods</b>		
Exchange differences on translating foreign operations	29 928	(2 795)
<b>Other comprehensive income/(loss) for the year net of tax</b>	<b>29 928</b>	(2 795)
<b>Total comprehensive income for the year</b>	<b>390 976</b>	307 687
<b>Total comprehensive income attributable to</b>		
Owners of the parent	373 655	303 386
Non-controlling interest	17 321	4 301
	<b>390 976</b>	307 687

# SUMMARISED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 28 February 2019

Figures in Rand thousands	Notes	Share capital	Foreign currency translation reserve
<b>Balance as at 1 March 2017</b>		42 488	(44 551)
Profit for the year		–	–
Other comprehensive income/(loss)		–	3 240
<b>Total comprehensive income for the year</b>		–	3 240
Dividends		–	–
Acquisition of minority interest <sup>1</sup>		–	–
Acquisition of Cartrack New Zealand Limited – minority interest		–	–
<b>Total contributions by and distribution to owners of company recognised directly in equity</b>		–	–
<b>Balance as at 28 February 2018</b>		42 488	(41 311)
<b>Balance at 1 March 2018 – as previously reported</b>		42 488	(41 311)
Adjustment arising on initial application of IFRS 16 (net of tax)	2C	–	–
Adjustment arising on initial application of IFRS 9 (net of tax)	2B	–	–
<b>Balance at 1 March 2018 – restated</b>		42 488	(41 311)
Profit for the year		–	–
Other comprehensive income		–	25 849
<b>Total comprehensive income for the year</b>		–	25 849
Dividends		–	–
<b>Total contributions by and distribution to owners of company recognised directly in equity</b>		–	–
<b>Balance at 28 February 2019</b>		<b>42 488</b>	<b>(15 462)</b>

Note

<sup>1</sup> Cartrack Technologies Asia Pte. Limited acquired full control of Cartrack Technologies (China) Limited and PT. Cartrack Technologies Indonesia.



Treasury shares	Retained earnings	Total attributable to equity holders of the group	Non-controlling interest	Total equity
(12 105)	461 745	447 577	14 200	461 777
–	300 146	300 146	10 336	310 482
–	–	3 240	(6 035)	(2 795)
–	300 146	303 386	4 301	307 687
–	(158 345)	(158 345)	(7 696)	(166 041)
–	(2 322)	(2 322)	1 496	(826)
–	–	–	(2 176)	(2 176)
–	(160 667)	(160 667)	(8 376)	(169 043)
(12 105)	601 224	590 296	10 125	600 421
(12 105)	601 224	590 296	10 125	600 421
–	(1 305)	(1 305)	(37)	(1 342)
–	(3 922)	(3 922)	–	(3 922)
(12 105)	595 997	585 069	10 088	595 157
–	347 806	347 806	13 242	361 048
–	–	25 849	4 079	29 928
–	347 806	373 655	17 321	390 976
–	(137 497)	(137 497)	(11 018)	(148 515)
–	(137 497)	(137 497)	(11 018)	(148 515)
(12 105)	806 306	821 227	16 391	837 618

# SUMMARISED CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 28 February 2019

Figures in Rand thousands	Notes	2019	2018
<b>Cash flows from operating activities</b>			
Cash generated from operations		707 208	589 073
Finance income		2 749	3 641
Finance costs		(23 350)	(11 819)
Taxation paid		(142 895)	(113 082)
<b>Net cash generated from operating activities</b>		<b>543 712</b>	<b>467 813</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment and contract assets		(493 515)	(420 067)
Proceeds on disposal of property, plant and equipment		4 423	3 432
Investment in intangible assets		(13 636)	–
Decrease in loans to related parties		2 059	2 354
Acquisition of subsidiaries, net of cash acquired		–	(2 176)
<b>Net cash utilised by investing activities</b>		<b>(500 669)</b>	<b>(416 457)</b>
<b>Cash flows from financing activities:</b>			
Increase in loans from related parties		2 230	2 011
Increase in interest bearing loans		239 290	–
Net lease obligation (repayments) advances		(9 599)	21 779
Dividends paid		(148 515)	(166 041)
Increased in holding of subsidiaries		–	(826)
<b>Net cash generated from/(utilised by) financing activities</b>		<b>83 406</b>	<b>(143 077)</b>
Total cash movements for the year		126 449	(91 721)
Cash and cash equivalents as at the beginning of the year		(95 454)	(2 227)
Translation differences on cash and cash equivalents		7 149	(1 506)
<b>Total cash and cash equivalents at the end of the year</b>		<b>38 144</b>	<b>(95 454)</b>

# ACCOUNTING POLICIES

as at 28 February 2019

## 1. Presentation of group financial statements

### ***Basis of measurement***

The consolidated annual financial statements have been prepared on the historical cost basis with the exception of certain financial instruments which have been fair valued.

### ***Going concern***

The consolidated annual financial statements are prepared on the going-concern basis as the directors believe that the required funding will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

as at 28 February 2019

## 2. Changes in significant accounting policies

The group adopted IFRS 9, IFRS 15 and IFRS 16 in the current year and the modified retrospective approach, permitted in terms of these standards, was utilised.

### A. IFRS 15 Revenue from Contracts with Customers

IFRS 15 replaces IAS 18 Revenue and related interpretations. IFRS 15 establishes a five step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring of a good or service.

IFRS 15 requires entities to exercise judgement, taking into consideration all the relevant facts and circumstances when applying each step of the revenue recognition model to contracts with customers. The standard also specifies the accounting for revenue recognition costs directly related to obtaining a customer contract.

The group has adopted IFRS 15 using the modified retrospective approach with the date of initial application being 1 March 2018, and applied the new accounting to all contracts that were in existence at 1 March 2018, which resulted in no impact on opening retained income.

The group principally generates revenue from providing Fleet management ("Fleet"), Stolen Vehicle Recovery ("SVR") and insurance telematics services. It provides fleet, mobile asset and workforce management solutions, underpinned by real-time actionable business intelligence, delivered as Software-as-a-Service ("SaaS"), as well as the tracking and recovery of stolen vehicles. The underlying revenue arises from the telematics contract arrangements with its customers.

The group separately assessed the performance obligations arising from the upfront hardware cash option and subscription rental option arising from the telematics services contracts with its customers.

#### Hardware sales

Hardware revenue is recognised when the telematics unit is sold separately and the customer pays in full for the unit. This accounting treatment is consistent with the basis of revenue recognition in terms of IAS 18 with the exception that hardware and installation revenues were previously recognised as one transaction whereas these are considered to contain separate performance obligations in terms of IFRS 15.

### Installation revenues

Installation revenue for cash option contracts is recognised when the unit is successfully installed.

### Subscription revenues

Revenues arising from the telematics service is recognised as the service is provided. The treatment is consistent with the treatment under IAS 18.

The group has assessed whether its contract arrangement contain a significant financing component and it was determined that the contracts do not contain a significant financing component.

### Contract asset

The group has capitalised incremental sales commissions arising from activated contracts. Under IAS 18, the incremental cost were capitalised to Capital rental units (Property, plant and equipment) and under IFRS 15 these costs have been capitalised to a Contract asset. This change had no impact on opening retained earnings.

There are no further revenue streams which were impacted by the adoption of IFRS 15.

## B. IFRS 9 Financial Instruments

IFRS 9 Financial Instruments replaces IAS 39 Financial Instruments: Recognition and Measurement for annual periods beginning on or after 1 January 2018, bringing together all three aspects of the accounting for financial instruments: classification and measurement; impairment; and hedge accounting.

The group applied IFRS 9 prospectively, with an initial application date of 1 March 2018. The group has not restated the comparative information, due to the adoption of the modified retrospective approach. Differences arising from the adoption of IFRS 9 have been recognised directly in retained earnings.

The effect of adopting IFRS 9 at 1 March 2018 was as follows:

Figures in Rand thousands	Impact of adopting IFRS 9 at 1 March 2018
Retained earnings	
Recognition of expected credit losses under IFRS 9	(5 323)
Related deferred tax	1 401
<b>Impact on retained earnings at 1 March 2018</b>	<b>(3 922)</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 2. Changes in significant accounting policies (continued)

### B. IFRS 9 Financial Instruments (continued)

#### i. Classification and measurement of financial assets and financial liabilities

IFRS 9 contains three principal classification categories for financial assets: measured at amortised cost, Fair value through OCI and Fair value through profit or loss. The classification is based on two criteria: the group's business model for managing the assets; and whether the instruments' contractual cash flows represent 'solely payments of principal and interest' on the principal amount outstanding.

The assessment of the group's business model was made as of the date of initial application, 1 March 2018. The assessment of whether contractual cash flows on debt instruments are solely comprised of principal and interest was made based on the facts and circumstances as at the initial recognition of the assets.

The classification and measurement requirements of IFRS 9 has not had a significant impact to the group.

The group has not designated any financial liabilities as at fair value through profit or loss or OCI. There are no changes in classification and measurement for the group's financial liabilities.

The following table and the accompanying notes below explain the original measurement categories under IAS 39 and the new measurement categories under IFRS 9 for each class of the group's financial assets and financial liabilities as at 1 March 2018.

The impact of adopting IFRS 9 on the carrying amounts of financial assets at 1 March 2018 relates solely to the new impairment requirements.

Figures in Rand thousands	Classification under IAS 39	Classification under IFRS 9	Carrying value amount under IAS 39	Carrying value amount under IFRS 9
<b>Financial Assets</b>				
Trade and other receivables	Loans and receivables at amortised costs	Amortised Cost	154 952	149 629
Loans to related parties	Loans and receivables at amortised costs	Amortised Cost	2 272	2 272
Cash and cash equivalents	Loans and receivables at amortised costs	Amortised Cost	69 573	69 573
<b>Total financial assets</b>			226 797	221 474
<b>Financial Liabilities</b>				
Bank overdrafts	Other financial liabilities at amortised cost	Amortised Cost	(165 027)	(165 027)
Loans from related parties	Other financial liabilities at amortised cost	Amortised Cost	(5 486)	(5 486)
Instalment sales obligation	Other financial liabilities at amortised cost	Amortised Cost	(56 272)	(56 272)
Trade and other payables	Other financial liabilities at amortised cost	Amortised Cost	(111 722)	(111 722)
Provision for warranties	Other financial liabilities at amortised cost	Amortised Cost	(6 482)	(6 482)
<b>Total financial liabilities</b>			(344 989)	(344 989)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

**2. Changes in significant accounting policies (continued)**

**ii. Impairment of financial assets**

IFRS 9 replaces the ‘incurred loss’ model in IAS 39 with an ‘expected credit loss’ (ECL) model. IFRS 9 requires the group to recognise an allowance for ECL for all debt instruments not held at fair value through profit or loss and contract assets.

The group applies the simplified approach to calculate the ECL of trade receivables and contract assets. The provision rates are based on days past due for grouping that have similar loss patterns. The provision matrix is initially based on the group’s historical observed default rates and then adjusted. The group calibrates the matrix to adjust the historical credit loss experience with forward looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

**C. IFRS 16 Leases**

IFRS 16 applies to annual reporting periods beginning on or after 1 January 2019, but can be early adopted. The group adopted IFRS 16 as from 1 March 2018.

The following summarises the impact, net of tax, of transition to the IFRS 16 on retained earnings at 1 March 2018.

Figures in Rand thousands	Impact of adopting IFRS 16 1 March 2018
<b>Retained earnings</b>	
Reversal of lease payments recognised under IAS 17	31 627
Depreciation of right-of-use assets	(29 001)
Unwinding of finance cost element recognised in capitalised lease liability	(3 822)
Related deferred tax	(109)
<b>Impact on retained earnings at 1 March 2018</b>	<b>(1 305)</b>
<b>Non-controlling interests</b>	
Reversal of lease payments recognised under IAS 17	789
Depreciation of right-of-use assets	(721)
Unwinding of finance cost element recognised in capitalised lease liability	(100)
Related deferred tax	(5)
<b>Impact on non-controlling interests at 1 March 2018</b>	<b>(37)</b>



### **i. Transition**

The group has chosen to apply the modified retrospective approach on adoption of IFRS 16. It includes certain relief in terms of the measurement of the right-of-use asset and the lease liability at 1 March 2018. The modified retrospective approach does not require a restatement of comparatives.

## **2.1 *Changes in significant accounting estimates and restatement of comparative disclosures***

IFRS 16 applies to annual reporting periods beginning on or after 1 January 2019, but can be early adopted. The group adopted IFRS 16 as from 1 March 2018.

### **A. *Change in accounting estimate in relation to expected useful life of capital rental units and contract assets***

The group undertook a detailed assessment in the current year as done in prior years of the expected life cycle of customer contracts across the group. The continued growth in the customer base over the past few years has provided a more comprehensive database of information and more certainty to support the assessment of the average useful life of contracts. On the basis of actuarial-based assessment, the group changed its estimate of the average useful life to 60 months, which directly impacts the depreciation of capital units and contract assets. Contracts which terminate prior to 60 months result in accelerated depreciation of the underlying capital rental and the contract asset being recognised immediately.

This change in estimate was accounted for prospectively in terms of IAS 16 and IAS 8. Detailed below is the accounting impact on profit or loss of the change in the current year, which is primarily due to the substantial growth in capital units experienced during FY19.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

**2.1A Change in accounting estimate in relation to the expected useful life of the capital rental units and contract assets (continued)**

Figures in Rand thousands	Impact for the year ended 28 February 2019
<b>Statement of profit or loss</b>	
Recognition of depreciation over a period of 60 months	206 774
Recognition of depreciation over a period of 36 months	(325 246)
<b>Impact on profit and loss</b>	<b>(118 472)</b>
<b>Statement of financial position</b>	
Increase in net book value of property, plant and equipment	118 472
<b>Impact on property, plant and equipment</b>	<b>118 472</b>

The future impact is not determinable as this depends on future revenue growth which drives the extent of capital rental units. However, going forward, accelerated growth in the customer sectors in which the group currently operates is not expected to have a similar accounting impact on profit or loss.

## 2.1 Changes in significant accounting estimates and restatement of comparative disclosures (continued)

### B. Restatement of comparative disclosures

#### *i. Restatement of cost of sales and operating expenses disclosure*

The depreciation of capitalised sales commissions, motor vehicle costs and technician salaries were erroneously included as part of operating expenses in 2018. The group believes that these costs relate directly to cost of sales and therefore the depreciation of these costs has been reclassified in 2018 into cost of sales, to ensure consistency with the current year disclosure of these costs.

The restatement had no impact on profits, earnings per share, headline earnings per share, cash flows or the financial position of the group, it only impacted on the disclosure of operating expenses and cost of sales as detailed below:

Figures in Rand thousands	Impact of reclassification for the year ended 28 February 2018
<b>Statement of profit or loss</b>	
Operating expenses	123 144
Cost of sales	(123 144)
<hr/>	
<b>Impact on operating profit</b>	–
<hr/>	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 3. Segment reporting

The group is organised into geographical business units and has five reportable segments.

The CODM monitors the operating results of its segments separately for the purpose of making decisions about resource allocation and performance assessment.

Segment results were fundamentally evaluated in the current year based on revenue and EBITDA as the profit or loss measures. As a result, the 2018 comparatives have been presented on a consistent basis with the 2019 disclosures.

The segment's revenue, depreciation and EBITDA information provided to the group CEO, group CFO and group COO for the reportable segments for the year ended 28 February 2019 is as follows:

Figures in Rand thousands	Subscription revenue	Hardware and other revenue before eliminations	Eliminations
<b>28 February 2019</b>			
<i>Geographical business units</i>			
South Africa	1 116 829	623 382	(486 604)
Africa-Other	97 605	10 171	–
Europe	142 204	11 463	(6 075)
Asia-Pacific and Middle East	159 997	42 896	(23 150)
USA	3 905	6 493	(6 408)
<b>Total</b>	<b>1 520 540</b>	<b>694 405</b>	<b>(522 237)</b>
<b>28 February 2018</b>			
<i>Geographical business units</i>			
South Africa	854 416	562 704	(424 561)
Africa-Other	92 970	2 805	–
Europe	111 065	9 813	(4 615)
Asia-Pacific and Middle East	105 689	22 809	(10 242)
USA	1 392	–	–
<b>Total</b>	<b>1 165 532</b>	<b>598 131</b>	<b>(439 418)</b>

There are no customers which contribute in excess of 10% of the group revenue.

	Inter-segment revenue	Hardware and other revenue after eliminations and inter-segment	Total revenue	Depreciation	EBITDA
	(7 861)	128 917	1 245 746	201 988	626 164
	7 861	18 032	115 637	3 372	41 650
	–	5 388	147 592	33 488	60 418
	–	19 746	179 743	22 088	38 404
	–	85	3 990	575	(5 206)
	–	172 168	1 692 708	261 511	761 430
	(8 868)	129 275	983 691	147 195	523 350
	8 868	11 673	104 643	2 863	34 671
	–	5 198	116 263	45 583	64 527
	–	12 567	118 256	20 638	35 939
	–	–	1 392	225	(7 687)
	–	158 713	1 324 245	216 504	650 800

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 3. Segment reporting (continued)

### *Reconciliation of EBITDA to profit before taxation*

Figures in Rand thousands	2019	2018
<b>EBITDA</b>	<b>761 430</b>	650 800
Depreciation	(261 511)	(216 504)
<b>Operating profit</b>	<b>499 919</b>	434 296
Finance income	2 749	3 641
Finance costs	(31 438)	(15 729)
<b>Profit before taxation</b>	<b>471 230</b>	422 208

Figures in Rand thousands	2019	2018
<b>Total assets</b>		
South Africa	975 638	627 548
Africa-Other	162 373	138 725
Europe	217 623	196 314
Asia-Pacific and Middle East	165 256	105 754
USA	8 208	9 409
<b>Total</b>	<b>1 529 098</b>	1 077 750

Figures in Rand thousands	2019	2018
<b>Total liabilities</b>		
South Africa	493 751	346 091
Africa-Other	46 923	37 812
Europe	87 286	52 089
Asia-Pacific and Middle East	63 364	39 482
USA	156	1 855
<b>Total</b>	<b>691 480</b>	477 329

#### 4. Property, Plant and equipment

Figures in Rand thousands	2019			2018		
	Cost	Accumulated depreciation	Carrying value	Cost	Accumulated depreciation	Carrying value
Buildings	1 962	–	1 962	6 592	(2 305)	4 287
Capital rental units*	1 091 014	(541 032)	549 982	761 803	(334 430)	427 373
Computer software	8 542	(3 720)	4 822	5 939	(1 419)	4 520
Furniture and fixtures	9 864	(5 855)	4 009	7 314	(4 381)	2 933
IT equipment	58 770	(29 491)	29 279	35 865	(22 413)	13 452
Leasehold improvements	15 430	(10 355)	5 075	5 333	(4 208)	1 125
Motor vehicles	116 693	(45 733)	70 960	91 964	(31 103)	60 861
Office equipment	4 926	(4 063)	863	3 667	(3 169)	498
Plant and machinery	2 783	(2 481)	302	2 166	(1 469)	697
Right-of-use assets**	53 365	(15 226)	38 139	–	–	–
Security equipment	1 235	(654)	581	805	(506)	299
<b>Total</b>	<b>1 364 584</b>	<b>(658 610)</b>	<b>705 974</b>	<b>921 448</b>	<b>(405 403)</b>	<b>516 045</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

**4. Property, Plant and equipment (continued)**

*Reconciliation of property, plant and equipment – 2019*

Figures in Rand thousands	Opening balance as previously reported	IFRS 15	IFRS 16
Buildings	4 287	–	–
Capital rental units*	427 373	(58 796)	–
Computer software	4 520	–	–
Furniture and fixtures	2 933	–	–
IT equipment	13 452	–	–
Leasehold improvements	1 125	–	–
Motor vehicles	60 861	–	–
Office equipment	498	–	–
Plant and machinery	697	–	–
Right-of-use assets**	–	–	34 128
Security equipment	299	–	–
<b>Total</b>	<b>516 045</b>	<b>(58 796)</b>	<b>34 128</b>



Opening balance restated	Additions	Disposals	Reclassifications	Translation adjustments	Depreciation	Total
4 287	–	–	(2 560)	235	–	1 962
368 577	353 655	(116)	581	11 063	(183 778)	549 982
4 520	2 103	–	438	(234)	(2 005)	4 822
2 933	1 930	–	178	366	(1 398)	4 009
13 452	27 636	(33)	(2 603)	2 528	(11 701)	29 279
1 125	3 357	–	4 042	(659)	(2 790)	5 075
60 861	31 831	(1 823)	(331)	1 018	(20 596)	70 960
498	927	–	(41)	55	(576)	863
697	490	(94)	(39)	(70)	(682)	302
34 128	14 897	–	23	3 919	(14 828)	38 139
299	132	–	312	(1)	(161)	581
491 377	436 958	(2 066)	–	18 220	(238 515)	705 974

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

**4. Property, Plant and equipment (continued)**

*Reconciliation of property, plant and equipment – 2018*

Figures in Rand thousands	Opening balance	Additions	Acquisition of subsidiaries
Buildings	4 234	821	–
Capital rental units*	258 077	358 692	88
Computer software	2 043	2 696	–
Furniture and fixtures	2 712	1 409	–
IT equipment	7 687	13 309	22
Leasehold improvements	303	1 086	–
Motor vehicles	32 909	41 433	227
Office equipment	232	361	–
Plant and machinery	753	164	–
Right-of-use assets**	–	–	–
Security equipment	305	96	–
<b>Total</b>	<b>309 255</b>	<b>420 067</b>	<b>337</b>

Notes

\* *In terms of IFRS 15, contract assets are disclosed separately. The costs capitalised to contract assets were previously capitalised to Capital rental units. An amount of R58 795 669 has been reclassified from Property, Plant and Equipment to Contract assets on 1 March 2018.*

\*\* *In terms of IFRS 16, leases which meet the requirements of the accounting standard are recognised as right of use asset in Property, Plant and Equipment and depreciated over the lease term.*

**Assets subject to instalment sale agreements**

Figures in Rand thousands	2019	2018
The carrying value of assets subject to instalment sale agreements (refer note 15) is as follows:		
Motor vehicles	<b>70 530</b>	58 031

Disposals	Translation adjustments	Depreciation	Total
–	380	(1 148)	4 287
–	5 089	(194 573)	427 373
–	153	(372)	4 520
(61)	(38)	(1 089)	2 933
(181)	(984)	(6 401)	13 452
–	(126)	(138)	1 125
(1 900)	319	(12 127)	60 861
–	257	(352)	498
–	(20)	(200)	697
–	–	–	–
–	2	(104)	299
(2 142)	5 032	(216 504)	516 045

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

**5. Trade and other receivables**

Figures in Rand thousands	2019	2018
Trade receivables	221 956	151 959
Expected credit loss provision	(43 670)	(30 382)
	<b>178 286</b>	121 577
Prepayments	21 420	20 233
Deposits	3 964	2 912
Sundry debtors	9 218	8 984
Value added tax	2 701	1 246
	<b>215 589</b>	154 952

***Loans and receivables***

The group recognises a loss allowance for expected credit losses on financial assets that are measured at amortised cost.

The determination of the expected credit loss provision is calculated on a basis specific to each customer grouping and jurisdiction in which the group operates and requires significant judgement.

## Reconciliation of allowance for expected credit loss on trade receivables

Figures in Rand thousands	2019	2018
Opening balance	(30 382)	(33 898)
Increase in allowance for expected credit losses	(69 091)	(36 043)
Amounts utilised	55 803	39 559
<b>Closing balance</b>	<b>(43 670)</b>	<b>(30 382)</b>

## 6. Revenue

The effect of applying IFRS 15 on the group's revenue from contracts with customers is described in Note 2A.

### A. Revenue streams

The group principally generates revenue from providing Fleet management ('Fleet'), Stolen Vehicle Recovery ('SVR') and insurance telematics services. It provides fleet, mobile asset and workforce management solutions, underpinned by real-time actionable business intelligence, delivered as Software-as-a-Service (SaaS), as well as the tracking and recovery of stolen vehicles.

Figures in Rand thousands	2019	2018
<b>Revenue from contracts with customers</b>		
Subscription revenue	1 520 540	1 165 532
Hardware sales	126 299	138 639
Installation revenue	2 578	–
	<b>1 649 417</b>	<b>1 304 171</b>
<b>Other revenue</b>		
Miscellaneous rental contract fees	43 291	20 074
<b>Total revenue</b>	<b>1 692 708</b>	<b>1 324 245</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 6. Revenue (continued)

### B. Disaggregation of revenue from contracts with customers

In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition.

Figures in Rand thousands	Subscription revenue		Hardware sales	
	2019	2018	2019	2018
<b>Primary geographical markets</b>				
South Africa	1 116 829	854 416	84 351	110 512
Africa-Other	97 605	92 970	17 459	11 449
Europe	142 204	111 065	5 207	5 198
Asia-Pacific and Middle East	159 997	105 689	19 282	11 480
USA	3 905	1 392	–	–
	<b>1 520 540</b>	<b>1 165 532</b>	<b>126 299</b>	<b>138 639</b>
<b>Timing of revenue recognition</b>				
Products transferred at a point in time	–	–	126 299	138 639
Products and services transferred over time	1 520 540	1 165 532	–	–
<b>Total revenue</b>	<b>1 520 540</b>	<b>1 165 532</b>	<b>126 299</b>	<b>138 639</b>

Installation revenue		Miscellaneous rental contract fees		Total	
2019	2018	2019	2018	2019	2018
1 721	–	42 845	18 763	1 245 746	983 691
356	–	217	224	115 637	104 643
107	–	74	–	147 592	116 263
394	–	70	1 087	179 743	118 256
–	–	85	–	3 990	1 392
<b>2 578</b>	–	<b>43 291</b>	20 074	<b>1 692 708</b>	1 324 245
2 578	–	43 291	20 074	172 168	158 713
–	–	–	–	1 520 540	1 165 532
<b>2 578</b>	–	<b>43 291</b>	20 074	<b>1 692 708</b>	1 324 245

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 6. Revenue (continued)

### C. Performance obligations and revenue recognition policies

Revenue is measured based on the consideration specified in a contract with a customer. The group recognises revenue when it transfers control over a good or service to a customer.

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies.

Type of product/service	Payment option	Nature and timing of satisfaction of performance obligations, including significant payment terms
Hardware sales	Cash	Customers obtain control of the hardware when the units are successfully installed. Invoices are generated at that point in time. The payment terms are usually 30 days.
Installation revenue	Cash	Installation is recognised when the unit is successfully installed. The payment terms are generally 30 days.
Subscription revenue	Cash and rental	Services will be provided to a customer once a unit is successfully installed until cancellation of the contract. Invoices are generated monthly in advance and payable on presentation.
Miscellaneous rental contract fees	Cash and rental	Miscellaneous rental contract fees will be charged to a customer when a service is provided. The payment terms are generally 30 days.



**Revenue recognition under IFRS 15  
(applicable from 1 March 2018)**

The group recognises revenue from the sale of hardware when the unit is installed, and control and ownership has been transferred to the customer.

The group recognises revenue when the unit is installed, and control and ownership has been transferred to the customer.

The group recognises revenue over time as the telematics services are provided.

The group recognises revenue when the service is provided.

**Revenue recognition under IAS 18  
(applicable before 1 March 2018)**

The group recognised revenue from the sale of hardware and installations when significant risks and rewards of ownership were transferred to the customer upon installation.

The group recognised revenue from the sale of installations when significant risks and rewards of ownership were transferred to the customer upon installation. This was included as part of hardware revenue.

The group recognised revenue over time as the services were provided.

The group recognised revenue when the service was provided.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

7. Related parties

Related parties	Relationships
Onecell Community Phones Proprietary Limited	IJ Calisto has a beneficial interest in this company
Onecell Community Services Proprietary Limited	IJ Calisto has a beneficial interest in this company
Onecell Data Solutions Proprietary Limited	IJ Calisto has a beneficial interest in this company
Onecell Namibia Proprietary Limited	IJ Calisto has a beneficial interest in this company
Onecell Holdings Proprietary Limited	IJ Calisto has a beneficial interest in this company
Purple Rain Properties No. 444 Proprietary Limited	IJ Calisto has a beneficial interest in this company
Onecell Proprietary Limited	IJ Calisto has a beneficial interest in this company
Cartrack Education Fund (NPO)	Bursary funding – South Africa entities
A.H. Nyimbo	Shareholder – Retriever Limited
J Marais	Shareholder – Cartrack Holdings Limited
P Lim	Shareholder – Cartrack Technologies PHL INC
SM Machel Jr.	Shareholder – Cartrack Limitada
Pro-Fit Fitment Centre Proprietary Limited	BEE funded company – Cartrack Proprietary Limited
J De Wet	Shareholder – Cartrack New Zealand Limited
Brick Capital Polska Sp.Zo.O	IJ Calisto has a beneficial interest in this company
Brick Capital Lda	IJ Calisto has a beneficial interest in this company
Georgem Proprietary Limited	J Marais has a beneficial interest in this company
JMPG Marcelino	Shareholder of Autoclub Lda
Cartrack Mozambique LDA	IJ Calisto has a beneficial interest in this company
CFC Sp.Zo.O	B Debski is a director
Prime Business B.Debski	B Debski is a director
Karoo Pvt Limited	IJ Calisto has a beneficial interest in this company

## 7. Related parties (continued)

### Subsidiary companies

Cartrack Proprietary Limited  
Retriever Limited  
Cartrack Tanzania Limited  
Cartrack Engineering Technologies Limited  
Cartrack Namibia Proprietary Limited  
Cartrack Technologies Proprietary Limited  
Cartrack Technologies Pte. Limited  
Cartrack Management Services Proprietary Limited  
Drive and Save Proprietary Limited  
Cartrack Manufacturing Proprietary Limited  
Cartrack North East Proprietary Limited  
Cartrack Executive Trust  
Cartrack Limitada  
Cartrack Polska.SP.ZO.O  
Cartrack Fleet Management Proprietary Limited  
Zonke Bonke Telecoms Proprietary Limited  
Plexique Proprietary Limited  
Combined Telematics Services Proprietary Limited  
Cartrack Investments UK Limited  
Cartrack Malaysia SDN.BHD  
Cartrack Technologies PHL.INC  
Cartrack Technologies South East Asia Pte. Limited  
Cartrack Technologies (China) Limited  
Cartrack Europe SGPS, S.A.  
Cartrack Capital SGPS, S.A.  
Cartrack Espana, S.L.  
Cartrack Australia Proprietary Limited  
PT. Cartrack Technologies Indonesia  
Cartrack Technologies (Thailand) Company Ltd

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
(continued)  
as at 28 February 2019

7. Related parties (continued)

Figures in Rand thousands	2019	2018
<b>Related party balances</b>		
<b>Loan accounts – owing (to)/by related parties</b>		
AH Nyimbo	–	(996)
Pro-Fit Fitment Centre Proprietary Limited	–	2 063
Cartrack Education Fund (NPO)	200	200
J Marais	13	–
J De Wet	(5 551)	(3 043)
P Lim	(2 151)	(1 443)
Onecell Proprietary Limited	–	9
Onecell Proprietary Limited	(14)	(4)
	(7 503)	(3 214)
<b>Amounts included in trade receivables/(trade payables) regarding related parties</b>		
<b>Trade receivables</b>		
Onecell Proprietary Limited	6 664	1 323
Pro-Fit Fitment Centre Proprietary Limited	–	4 919
Onecell Holdings Proprietary Limited	3	3
Cartrack Mozambique LDA	–	1 655
<b>Trade payables</b>		
Pro-Fit Fitment Centre Proprietary Limited	–	(889)
Onecell Proprietary Limited	(52)	(105)
Onecell Community Services Proprietary Limited	(339)	(676)
Purple Rain Properties No. 444 Proprietary Limited	–	(890)
Onecell Holdings Proprietary Limited	(21)	(30)
Brick Capital LDA	–	(8)
	6 255	5 302
<b>Related party transactions</b>		
<b>Sales to related parties</b>		
Onecell Proprietary Limited	(4 042)	(6 191)
CFC.Sp.Zo.O	(114)	–
Pro-Fit Fitment Centre Proprietary Limited	–	(1 463)
Cartrack Mozambique LDA	–	(1 655)
Brick Capital Polska SP. ZO.O	(1)	–
Prime Business B. Debski	(44)	–
	(4 201)	(9 309)
<b>Purchases from related parties</b>		
Onecell Holdings Proprietary Limited	208	433
Onecell Proprietary Limited	467	395
CFC.Sp.Zo.O	7 601	–
Prime Business B. Debski	148	–
Onecell Community Phones Proprietary Limited	1 819	2 263
Pro-Fit Fitment Centre Proprietary Limited	–	6 322
	10 243	9 413
<b>Rent paid to related parties</b>		
Purple Rain Properties No. 444 Proprietary Limited	17 613	6 598
Prime Business B. Debski	836	–
Brick Capital Lda	3 921	–
Brick Capital Polska Sp.zo.o	1 694	2 022
	24 091	8 620

## 8. Earnings per share information

	2019	2018
<b>8.1 Basic earnings per share</b>		
The calculation of basic earnings per share has been based on the profit attributable to ordinary shareholders and the weighted average number of ordinary shares in issue.		
<b>Basic earnings per share</b>		
<i>Basic earnings per share (cents)</i>	116,4	100,5
<b>Weighted average number of ordinary shares ('000)</b>		
Issued at the beginning of the year	300 000	300 000
Effect of treasury shares held	(1 234)	(1 234)
	298 766	298 766
<b>Basic earnings</b>		
Profit attributable to ordinary shareholders	347 806	300 146
<b>8.2 Headline earnings per share</b>		
The calculation of headline earnings per share has been based on the profit attributable to ordinary shareholders computed in terms of Saica Circular 04/2018 and the weighted average number of ordinary shares in issue as determined above in basic earnings per share section.		
<i>Headline earnings per share (cents)</i>	115,8	100,5
<b>Reconciliation between basic earnings and headline earnings</b>		
Basic earnings	347 806	300 146
<b>Adjusted for</b>		
Profit on disposal of property, plant and equipment net of tax	(1 697)	(929)
	346 109	299 217

### 8.3 Diluted earnings per share

There are no dilutive instruments and therefore diluted earnings per share is the same as basic earnings per share.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

as at 28 February 2019

## 9. Commitments

There are no capital commitments at the year-end.

## 10. Events after the reporting period

Cartrack Proprietary Limited disposed of 51% of its interest in the share capital of Plexique Proprietary Limited to Bumbene House Proprietary Limited, a 100% black owned company, as part of its B-BBEE strategy. This transaction is not considered material to the group.

On 28 February 2019, One August Holdings Proprietary Limited disposed of 204 500 000 ordinary shares to Karoo Private Limited in an off-market transaction at R13.44 per share. This transaction was entered into for the purpose of Karoo Private Limited (owned by IJ Calisto and his direct family) acquiring and owning the shares in Cartrack.

The share price was determined by using the Volume Weighted Average Price over the preceding 30-day period. The fulfilment of the transaction is subject to applicable regulatory requirements and other conditions precedent. Prior clearance for this transaction was obtained and it was announced on SENS on 1 March 2019.

Dividends of 12 cents per share will be declared and paid on 18 June 2019.

The directors are not aware of any other material event which occurred after the reporting date and up to the date of this report for the company.

# CORPORATE INFORMATION

## Registered office

Cartrack Corner  
11 Keyes Road  
Rosebank  
Johannesburg  
2196  
(PO Box 4709, Rivonia, 2128)

## Directors

### *Independent non-executive directors*

David Brown (Independent Chairman)  
Thebe Ikalafeng  
Kim White  
Sharoda Rapeti

### *Executive directors*

Isaias Jose Calisto (Global Chief Executive Officer)  
Morne Grundlingh (Global Chief Financial Officer) – appointed on 1 September 2018

## Company Secretary

Anname de Villiers  
Cartrack Corner  
11 Keyes Road  
Rosebank  
Johannesburg  
2196  
(PO Box 4709, Rivonia, 2128)

## Sponsor

The Standard Bank of South Africa Limited  
30 Baker Street  
Rosebank  
2109  
(PO Box 61344, Marshalltown, 2107)

## Transfer Secretary

Computershare Investor Services Proprietary Limited  
Rosebank Towers  
15 Biermann Street  
Rosebank  
2001  
(PO Box 61051, Marshalltown, 2107)



[www.cartrack.co.za](http://www.cartrack.co.za)